

**AGC – U.S. Army Corps of Engineers: Military Programs,  
Engineering & Construction, and Civil Works Meeting  
2025 Federal Contractors Conference  
June 10, 2025**



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**MEETING AGENDA**

**AGC – USACE: MP, E&C, and CW**

**1:00 PM – 3:30 PM**

**Welcome and Introductions**

Tyler Stephens  
*Chair, AGC Corps of Engineers Committee—Military Construction*

Stan Ekren  
*Chair, AGC Corps of Engineers Committee—Civil Works*

**Military Programs, Engineering & Construction, and Civil Works Discussion**

MG Kimberly Colloton  
*Deputy Commanding General*

David Morrow  
*Director of Military Programs*

Eddie Belk  
*Director of Civil Works*

Tab Brown  
*Chief, Civil Works Program Integration Division*

Tom Smith  
*Director of Engineering & Construction*

*USACE Headquarters Personnel*

**USACE Briefing Topics**

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**1. Introduction**

**2. Opening Comments**

**3. Budget Update, Appropriations, & Projects Outlook**

USACE will provide a general update on upcoming and anticipated projects included in the approved FY2025 enacted budgets and the FY2026 request.

**4. Infrastructure Investment**

[USACE](#) will detail their plans execute projects originating from the recent bipartisan infrastructure bill and discuss how AGC and USACE can work together to expedite the start and completion of

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these projects.

AGC Note: A record-setting [AGC backed](#) construction investment bill, the \$1.2 trillion bipartisan infrastructure bill, represents a critical chance to significantly invest in building and maintaining a broad range of physical infrastructure.

## **5. Legislative Updates**

USACE will discuss ongoing legislative and policy actions that USACE is tracking and highlight proposed legislative changes and potential opportunities to improve delivery that require legislation.

## **6. Water Resources Development Act (WRDA)**

2024 WRDA: Congress has enacted into law the AGC-backed [2024 WRDA](#) which authorized new Army Corps of Engineers projects, including ports, levees and key restoration efforts. USACE will provide AGC members with an update of the projects USACE has requested be authorized and describe what significant policy changes they see in the 2024 WRDA law.

## **7. Engineering & Construction**

USACE will provide an update on E&C initiatives including the E&C Strategic Plan 2.0 and provide perspectives on how we can continue our joint efforts to maintain quality and deliver our diverse missions.

AGC Note: AGC continues to work closely with USACE Engineering and Construction staff to support their efforts to drive excellence in the technical aspects of engineering, construction management, environmental protection and restoration, operations, maintenance and repair activities of USACE missions worldwide.

### **a) Project Delivery Methods**

USACE will provide an update on evolving project delivery methods, including the expanded use of Progressive Design-Build and Other Transaction Authority (OTA) agreements. AGC seeks to better understand how industry can partner with USACE under these expanded authorities and how contractors should prepare for the shift in procurement approaches.

AGC Note: AGC is officially neutral on the project delivery methods and believes it is up to the owner and contractor to choose the best method.

### **b) Partnering and Relationship Building**

USACE will provide perspectives on our successes and continuing efforts to build and sustain a culture that values strong business relationships at all levels of both USACE and contractor organizations. Ongoing updates to expand the Construction Relationship Playbook to include A/E recommendations and relationship building tools will also be discussed.

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AGC Note: USACE, AGC, and AGC members have a long history of building relationships to deliver the high-quality infrastructure projects in a safe and effective manner. For more than one hundred years, partnership between AGC and USACE has been key in building the infrastructure our Nation needs at home and abroad. AGC believes that engaging in project-level partnering as committed team members with USACE will improve project execution, staff efficiency (USACE and contractor), safety, trust, and the project team relationships. AGC members have embraced partnering and are committed to bringing key decision makers into the fold in order to get the most out of the process. Recently, USACE published [USACE Construction Project Partnering Playbook](#) and [Firm Fixed Price Contract Changes Playbook](#) on its [partnering website](#). Most recently AGC collaborated with USACE to produce the [Construction Submittal Playbook](#), published in June 2025.

**c) Safety**

USACE will provide AGC and its members with an update on the release of the revised EM 385-1-1 and our efforts to instill a safety first mindset throughout the construction lifecycle.

AGC Note: With the release of the revised [EM385-1-1](#) in March 2024. Please inform AGC as to what training is being offered to USACE personnel such as length and substance. AGC contractors want to at least meet the same objective when it comes to training with the new EM385-1-1.

**8. Project Labor Agreement FAR Rule**

In January 2024, the [final regulation](#) went into effect that requires every prime contractor and subcontractor to engage in negotiation or agree to Project Labor Agreement (PLA) on federal construction projects valued at \$35 million or more. ([AGC of America comments](#)). AGC has long [maintained](#) that the federal government should not mandate PLAs. The use of government-mandated PLAs hurt [union contractors](#), [open-shop contractors](#), and fails to promote economy and efficiency in federal procurement. In 2025, DoD issued a [class deviation](#) removing the PLA requirement from all DoD contracts.

**USACE Questions for AGC**

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USACE may provide questions for contractors on field issues or policy reforms.

**General Questions**

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Open questions from the floor.

**Adjourn**